

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Department of the Treasury Internal Revenue Service

Do not enter social security numbers on this form as it may be made public. Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

A F	or the	2023 calendar year, or tax year beginning JU	ъ 1, 2023 and	ending ਹ	UN 30, 2024	1			
	heck if pplicable	UNITED WAY INC			D Employer	identific	cation number		
X	Addres change	UNITED WAY OF CENT & NE CONNECTION	UT						
	Name change	TINTED WAY OF CEN	TRAL AND NORTHEASTERN		06-0646653				
	Initial return Final return/	ONE STATE STREET	er and street (or P.O. box if mail is not delivered to street address) Room/suite Room/suite						
	termin- ated	City or town, state or province, country, and	G Gross receipt	s\$	16,280,603.				
	Amend return				H(a) Is this a	group re	eturn		
	Application	F Name and address of principal officer: ERIC	HARRISON		for subc	ordinates	? Yes X No		
	pendin	SAME AS C ABOVE			H(b) Are all sub-	ordinates in	cluded? Yes No		
1 1	ax-exe	empt status: X 501(c)(3) 501(c) ((insert no.) 4947(a)(1)	or 527	If "No,"	attach a	list. See instructions		
JV	Vebsit	e: WWW.UNITEDWAYINC.ORG			H(c) Group e	xemptio	n number		
		organization: X Corporation Trust As Summary	sociation Other	L Year	of formation: 19	924 N	1 State of legal domicile: CT		
	_	Briefly describe the organization's mission or most	significant activities: CREATI	NG AN EQU	JITABLE COM	MUNITY			
Governance	1	WHERE EVERYONE SUCCEEDS; WE ARE UNITED							
nar	2	Check this box if the organization discor	ntinued its operations or dispos	sed of more	than 25% of its	s net ass	sets.		
Ver	3 1	Number of voting members of the governing body (_	22		
	l	Number of independent voting members of the gov				22			
<u>ფ</u>	1	Total number of individuals employed in calendar y				43			
itie		Total number of volunteers (estimate if necessary)					8258		
Activities &		Total unrelated business revenue from Part VIII, col					0.		
⋖	1	Net unrelated business taxable income from Form					0.		
					Prior Year		Current Year		
a)	8 (Contributions and grants (Part VIII, line 1h)			11,07	1,303.	10,309,944.		
Revenue	9 1	Program service revenue (Part VIII, line 2g)				0.	0.		
eve	10 I	Investment income (Part VIII, column (A), lines 3, 4,			1,17	3,472.	2,462,606.		
ď	1	Other revenue (Part VIII, column (A), lines 5, 6d, 8c,		70	6,319.	-144,917.			
	l .	Total revenue - add lines 8 through 11 (must equal			12,95	1,094.	12,627,633.		
	13 (Grants and similar amounts paid (Part IX, column (A	A), lines 1-3)		3,24	7,715.	3,690,308.		
	l .	Benefits paid to or for members (Part IX, column (A			0.		0.		
Ø	15 3	Salaries, other compensation, employee benefits (F	3,55	8,186.	4,716,796.				
Expenses	16a l	Professional fundraising fees (Part IX, column (A), li				0.	0.		
ē	b -	Total fundraising expenses (Part IX, column (D), line							
û	17 (Other expenses (Part IX, column (A), lines 11a-11d,	11f-24e)		4,00	2,989.	3,794,091.		
	18	Total expenses. Add lines 13-17 (must equal Part I)	(, column (A), line 25)		10,80	8,890.	12,201,195.		
	19	Revenue less expenses. Subtract line 18 from line	12		2,14	2,204.	426,438.		
Net Assets or				Ве	ginning of Curre	nt Year	End of Year		
sets	20	Total assets (Part X, line 16)			22,13	1,987.	21,865,726.		
t As	21	Total liabilities (Part X, line 26)			4,46	8,548.	2,509,438.		
<u>E</u> E	22	Net assets or fund balances. Subtract line 21 from	line 20		17,66	3,439.	19,356,288.		
	art II	Signature Block							
		ties of perjury, I declare that I have examined this return,			•	-	knowledge and belief, it is		
true,	correct	t, and complete. Declaration of preparer (other than office	r) is based on all information of wl	nich preparer	has any knowled	lge.			
	-	O'maken of effects							
Sig		Signature of officer			Date				
Her	e þ	ERIC HARRISON, PRESIDENT & CEO							
		Type or print name and title			N-1-		DTIN		
		Print/Type preparer's name		Date	Check	PTIN			
Paid		PATRICK J. MARTIN	3/24/25	self-employe					
-		Firm's name KAHN, LITWIN, RENZA & CO.	LTD.		Firm's	s EIN	05-0409384		
Use	Only	Firm's address 951 NORTH MAIN STREET	irm's address 951 NORTH MAIN STREET						
		PROVIDENCE, RI 02904			Phone	e no.401	-274-2001		
Mαν	the IR	S discuss this return with the preparer shown above	ve? See instructions				X Yes No		

	UNITED WAY INC		
	990 (2023) UNITED WAY OF CENT & NE CONNECTICUT	06-0646653	Page 2
Par	t III Statement of Program Service Accomplishments		
	Check if Schedule O contains a response or note to any line in this Part III	<u></u>	Х
1	Briefly describe the organization's mission:		
	OUR MISSION IS TO CLOSE GAPS IN CHILD LITERACY, WAGES, HOUSING, AND		
	LIFE EXPECTANCY TO ELIMINATE POVERTY.		
	Did the every ration undertake any significant program continued during the year which were not listed on the		
2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?		es 🗓 No
	prior Form 990 or 990-EZ? If "Yes," describe these new services on Schedule O.		75 <u></u> 110
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	V	es X No
•	If "Yes," describe these changes on Schedule O.		,
4	Describe the organization's program service accomplishments for each of its three largest program services, as	measured by expense	s.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to other		
	revenue, if any, for each program service reported.		
4a	(Code:) (Expenses \$ 3,690,308. including grants of \$ 3,690,308.) (Reve	nue \$	
	COMMUNITY IMPACT GRANT FUNDS:		
	THESE FUNDS SUPPORT OUR COMMUNITY THROUGH GRANTS MADE TO LOCAL		
	NON-PROFIT AGENCIES IN GREATER HARTFORD AND ARE AIMED TOWARDS		
	ACCELERATING IMPROVEMENT IN THE FOLLOWING PROGRAMMATIC AREAS: READING;		
	COMMUNITY IMPACT; BASIC NEEDS; RAPID RE-HOUSING AND ALICE.		
	ADDITIONALLY, OUR UNITED WAY DISTRIBUTED \$293,500 IN OPERATING GRANTS.		
	\$931,658 OF THESE EXPENSES ARE DONOR INVESTMENTS RAISED VIA THE UNITED		
	WAY ANNUAL CAMPAIGN AND DISBURSED TO SPECIFIC 501C3 AGENCIES PER THE		
	RECOMMENDATION OF EACH DONOR.		
	PLEASE READ OUR ALICE REPORTS, AVAILABLE HERE:		
4b	(Code:) (Expenses \$ 4 , 490 , 066 . including grants of \$) (Reve	nue \$	
	COMMUNITY IMPACT PROGRAMMING:		
	OUR COMMUNITY IMPACT PROGRAM EXPENSES ARE UTILIZED TOWARDS INITIATIVES		
	THAT SUPPORT THE ELIMINATION OF POVERTY.		
	-CHILD LITERACY		
	- COMMUNITY INVESTMENT AND BASIC NEEDS		
	-LIFE EXPECTANCY		
	-WAGES		
	-ALICE -WORKFORCE SOLUTIONS		
	WORKE OKEL BOHOLIONS		
	CHILD LITERACY		
	OUR UNITED WAY CREATES OPPORTUNITIES FOR CHILDREN TO IMPROVE THEIR		
4c	(Code:) (Expenses \$ including grants of \$) (Reve	nue \$	
		_	

4d Other program services (Describe on Schedule O.)

8,180,374.

Form 990 (2023) Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2		Х
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
-	during the tax year? If "Yes," complete Schedule C, Part II	4		x
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
Ŭ	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		x
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to	٣		
U	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6	х	
7		-		<u> </u>
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	_		x
_	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			x
	Schedule D, Part III	8		
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi-endowments? If "Yes," complete Schedule D, Part V	10	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X,			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	Х	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		Х
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		Х
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		Х
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes." complete			
	Schedule D, Parts XI and XII	12a	Х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		х
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
_	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		x
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		x
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to	<u></u>		
10	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		x
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,	 10		
.,	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17		x
10	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	 		
18		10	х	
10	1c and 8a? If "Yes," complete Schedule G, Part II	18	-23	\vdash
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"	40		x
00-	complete Schedule G, Part III	19		X
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		<u> </u>
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		\vdash
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or		v	
	domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I, Parts I and II	21	Х	

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Form 990 (2023) UNITED WAY OF CENT & NE COL Part IV | Checklist of Required Schedules (continued)

	· (continued)		Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on		162	INO
~~	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		<u></u>
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			v
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete	OEL		х
26	Schedule L, Part I Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current	25b		
26	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
		26		х
27	controlled entity or family member of any of these persons? <i>If</i> "Yes," <i>complete Schedule L, Part II</i> Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? <i>If</i> "Yes," <i>complete Schedule L, Part III</i>	27		х
28	Was the organization a party to a business transaction with one of the following parties? (See the Schedule L, Part IV,			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If</i>			
	"Yes," complete Schedule L, Part IV	28a		Х
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		Х
	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If			
	"Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in noncash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			х
24	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and	34		х
352	Part V, line 1 Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
	Did the organization have a controlled entity within the meaning of section 512(b)(13)? If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity	55a		
5	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
•	If "Yes," complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?			
	Note: All Form 990 filers are required to complete Schedule O	38	Х	
Pai				
	Check if Schedule O contains a response or note to any line in this Part V			لل
			Yes	No
_	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable 1a 52 Enter the number of Forms W-2G included on line 1a Enter -0- if not applicable			
b	Enter the number of Forms w-2d included of fine 1a. Enter-0- if not applicable	-		
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	4.	Х	
	(gambling) winnings to prize winners?	1c	4	1

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

			Yes	No					
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,								
	filed for the calendar year ending with or within the year covered by this return 2a 43								
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х						
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За		Х					
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b							
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a								
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		Х					
b	If "Yes," enter the name of the foreign country								
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).								
5а	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Х					
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Х					
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c							
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit			77					
	any contributions that were not tax deductible as charitable contributions?	6a		Х					
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts	۵.							
_	were not tax deductible?	6b							
7	Organizations that may receive deductible contributions under section 170(c).	7-		Х					
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor? If "Yes," did the organization notify the donor of the value of the goods or services provided?	7a		Λ					
b	If "Yes," did the organization notify the donor of the value of the goods or services provided? Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required	7b							
С		7c		х					
d	to file Form 8282? If "Yes," indicate the number of Forms 8282 filed during the year 7d	70							
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		Х					
_	f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?								
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7f 7g							
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h							
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the								
	sponsoring organization have excess business holdings at any time during the year?	8		Х					
9	Sponsoring organizations maintaining donor advised funds.								
a Did the sponsoring organization make any taxable distributions under section 4966?									
b	b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?								
10	Section 501(c)(7) organizations. Enter:								
а	Initiation fees and capital contributions included on Part VIII, line 12								
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities								
11	Section 501(c)(12) organizations. Enter:								
a	Gross income from members or shareholders 11a								
D	Gross income from other sources. (Do not net amounts due or paid to other sources against								
120	amounts due or received from them.) Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a							
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	120							
13	Section 501(c)(29) qualified nonprofit health insurance issuers.								
	Is the organization licensed to issue qualified health plans in more than one state?	13a							
	Note: See the instructions for additional information the organization must report on Schedule O.								
b									
	organization is licensed to issue qualified health plans								
С	Enter the amount of reserves on hand								
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Х					
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b							
15 Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or									
	excess parachute payment(s) during the year?	15		Х					
	If "Yes," see the instructions and file Form 4720, Schedule N.								
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		Х					
	If "Yes," complete Form 4720, Schedule O.								
17	Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any activities								
	that would result in the imposition of an excise tax under section 4951, 4952 or 4953?	17							
	If "Yes," complete Form 6069.								

332005 12-21-23 Form **990** (2023)

Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

						X					
Sec	tion A. Governing Body and Management										
					Yes	No					
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	22								
	If there are material differences in voting rights among members of the governing body, or if the governing										
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.										
b	Enter the number of voting members included on line 1a, above, who are independent	1b	22								
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship	with	any other								
	officer, director, trustee, or key employee?			2		Х					
3	Did the organization delegate control over management duties customarily performed by or under the										
	of officers, directors, trustees, or key employees to a management company or other person?			3		Х					
4	Did the organization make any significant changes to its governing documents since the prior Form 99	90 wa	s filed?	4		Х					
5	5 Did the organization become aware during the year of a significant diversion of the organization's assets?										
6	Did the organization have members or stockholders?			6	Х						
7a	Did the organization have members, stockholders, or other persons who had the power to elect or applications are considered as a second control of the contr	point	one or								
	more members of the governing body?			7a	Х						
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, sto	ockho	lders, or								
	persons other than the governing body?			7b		Х					
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year										
а	The governing body?			8a	Х						
b	Each committee with authority to act on behalf of the governing body?			8b	Х						
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be read	hed a	t the								
	organization's mailing address? If "Yes." provide the names and addresses on Schedule O			9		х					
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Rev										
			,		Yes	No					
10a	Did the organization have local chapters, branches, or affiliates?			10a	Х						
b	If "Yes," did the organization have written policies and procedures governing the activities of such characteristics.	apters	, affiliates,								
	and branches to ensure their operations are consistent with the organization's exempt purposes?			10b	Х						
11a	1a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?										
b											
12a											
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise	to con	flicts?	12b	Х						
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Y	es," a	escribe								
	on Schedule O how this was done			12c	Х						
13	Did the organization have a written whistleblower policy?			13	Х						
14	Did the organization have a written document retention and destruction policy?			14	Х						
15	Did the process for determining compensation of the following persons include a review and approval	by in	dependent								
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?										
а	The organization's CEO, Executive Director, or top management official			15a	Х						
	Other officers or key employees of the organization			15b	Х						
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.										
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement	ent w	ith a								
	taxable entity during the year?			16a		Х					
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate	e its p	articipation								
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organi	zatior	ı's								
	exempt status with respect to such arrangements?			16b							
Sec	tion C. Disclosure										
17	List the states with which a copy of this Form 990 is required to be filed										
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and	d 990	-T (section 501(c)(3)	only)	availal	ole					
	for public inspection. Indicate how you made these available. Check all that apply										
	X Own website Another's website X Upon request Other (explain	on So	chedule O)								
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, con	nflict o	of interest policy, and	d financ	cial						
	statements available to the public during the tax year.										
20	State the name, address, and telephone number of the person who possesses the organization's boo	ks an	d records								
	JENNIFER BENGSTON - 860-493-1180										
	ONE STATE STREET SUITE 1710 HARTFORD CT 06103										

Form 990 (2023) Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEĆ) of more than \$100,000 from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See the instructions for the order in which to list the persons above.

(A) Name and title	(B) Average hours per week	(do not check more than one		(D) Reportable compensation from	(E) Reportable compensation from related	(F) Estimated amount of other				
	(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC/ 1099-NEC)	organizations (W-2/1099-MISC/ 1099-NEC)	compensation from the organization and related organizations
(1) ERIC HARRISON	52.00	-								
PRESIDENT AND CEO		Х		Х				203,037.	0.	35,111.
(2) JENNIFER GIFFORD	52.00	-				l		442.525		26.06
SR VP OF IMPACT & ENG			_			Х		143,737.	0.	36,867.
(3) MAURA COOK	52.00	-				,,		140.054	0	10 550
SR VP OF MKTG & DEV	F2 00					Х		142,054.	0.	19,559.
(4) JENNIFER BENGTSON CHIEF FINANCIAL OFFICER	52.00	X						156 106	_	000
(5) HELEN BERGIN	40.00	Α		Х				156,186.	0.	992.
DIRECTOR OF HUMAN RESOURCE	40.00	1				x		125,624.	0.	23,018.
(6) VITTORIA PACE	1.00					_		123,024.	0.	23,010.
IMMEDIATE PAST BOARD CHAIR (AS OF 2/	1.00	x		x				0.	0.	0.
(7) PETE COLLINGS	1.00							•	· ·	
CHAIR (AS OF 2/24)		х		х				0.	0.	0.
(8) IRENE BASSOCK	1.00								- •	
VICE CHAIR (AS OF 1/24)		х		х				0.	0.	0.
(9) PATRICK SAMPSON	0.50									
VICE CHAIR (TO 1/24)		Х		х				0.	0.	0.
(10) RICHARD TAVOLIERI	1.00									
TREASURER		х		х				0.	0.	0.
(11) MICHAEL J. AUSERE	0.50									
BOARD MEMBER (TO 3/24)		Х						0.	0.	0.
(12) ERICA DEAN	0.30									
BOARD MEMBER (TO 6/24)		Х						0.	0.	0.
(13) LEIGH NEWMAN	0.30									
BOARD MEMBER		Х						0.	0.	0.
(14) HUMBERTO HORMAZA	0.30									
BOARD MEMBER (TO 4/24)		Х						0.	0.	0.
(15) JILL VICHI	0.30									
BOARD MEMBER		Х						0.	0.	0.
(16) MICHAEL GOLDBAS	0.30									
BOARD MEMBER		Х						0.	0.	0.
(17) MONTEZ CARTER	0.30	4								
BOARD MEMBER (AS OF 9/23)		Х						0.	0.	0. Form 990 (2022)

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Form 990 (2023) UNITED WAY O									06-064663	3 Page 6
Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)										
(A)	(B)	(C)					(D)	(E)	(F)	
Name and title	Average	Position (do not check more than one		Reportable	Reportable	Estimated				
	hours per	box	, unles	ss per	son i	s both	an	compensation	compensation	amount of
	week		cer an	la a a	recto	r/trus	iee)	from	from related	other
	(list any hours for	irecto						the	organizations	compensation from the
	related	e or d	tee			sated		organization (W-2/1099-MISC/	(W-2/1099-MISC/ 1099-NEC)	organization
	organizations	Individual trustee or director	Institutional trustee		99/	mpen		1099-NEC)	1099-1120)	and related
	below	dualt	ution	<u></u>	Key employee	st co	er			organizations
	line)	Indivi	Instit	Officer	Key e	Highest compensated employee	Former			· ·
(18) DONALD ALLAN	0.30									
BOARD MEMBER (AS OF 2/24)		Х						0.	0.	0.
(19) DONNA L. SODIPO	0.30									
BOARD MEMBER (TO 5/23)		Х						0.	0.	0.
(20) CHARLES W. BOGOIAN	0.30									
BOARD MEMBER		Х						0.	0.	0.
(21) SHELLYE DAVIS	0.30									
BOARD MEMBER		Х						0.	0.	0.
(22) RHONA FREE	0.30									
BOARD MEMBER (AS OF 6/24)		Х						0.	0.	0.
(23) VI R. SMALLEY ESQ.	0.30									
BOARD MEMBER (AS OF 2/24)		Х						0.	0.	0.
(24) JENNIFER L. SHANLEY	0.30									
BOARD MEMBER		Х						0.	0.	0.
(25) JAMES P. O'MEARA	0.30									
BOARD MEMBER		Х						0.	0.	0.
(26) STEVEN M. LITCHFIELD	0.30									
BOARD MEMBER		Х						0.	0.	0.
1b Subtotal								770,638.	0.	115,547.
c Total from continuation sheets to Part VII, Section A								0.	0.	0.
d Total (add lines 1b and 1c)								770,638.	0.	115,547.

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization

Yes No

3 Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual

4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual

5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person

5 X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
CAPITAL WORKFORCE PARTNERS	Description of convices	Compondation
ONE UNION PLACE 3RD FL, HARTFORD, CT 06103	CONSULTANT	163,778.
THE FLYY MOVEMENT LLC, 141 SOUTH MAIN		
STREET UNIT F, WEST HARTFORD, CT 06110	CONSULTANT	150,000.
SUDOR TAINO		
220 BERLIN TURNPIKE , BERLIN, CT 06110	CONSULTANT	150,000.
THE ANGELL PENSION GROUP INC		
88 BOYD AVENUE , EAST PROVIDENCE, RI 02914	CONSULTANT	100,169.
2 Total number of independent contractors (including but not limited to those listed	d above) who received more than	

SEE PART VII, SECTION A CONTINUATION SHEETS

\$100,000 of compensation from the organization

Form 990

Form 990 UNITED WAY OF	F CENT & NE	CO	NNE	CTI	CUT	l			06-06466	553
Part VII Section A. Officers, Directors, Tru	istees, Key Er	nplo	yee	s, aı	nd F	ligh	est (Compensated Employe	ees (continued)	
(A)	(B)			(0	C)			(D)	(E)	(F)
Name and title	Average				ition	1		Reportable	Reportable	Estimated
	hours	(cl	heck	all :	all that apply)		ly)	compensation	compensation	amount of
	per							from	from related	other
	week	_				oyee		the	organizations	compensation
	(list any	irecto				emp		organization	(W-2/1099-MISC)	from the
	hours for related	ord	tee			sated		(W-2/1099-MISC)		organization and related
	organizations	rustee	l trus		99/	n pen				organizations
	below	dualt	rtiona	_	m plo	stcol	<u></u>			organizations
	line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(27) ROSHAN N. PATEL	0.30									
BOARD MEMBER (TO 3/24)		Х						0.	0.	0.
(28) SHARON WILLIAMS	0.30									
BOARD MEMBER		х						0.	0.	0.
(29) BEATRIZ GUTIERREZ	0.30									
SUCCESSOR VICE CHAIR (AS OF 2/24)		Х						0.	0.	0.
(30) VENTON B. FORBES	0.30									
BOARD MEMBER		х						0.	0.	0.
(31) MACKENZIE MANNING	0.30									
BOARD MEMBER (AS OF 9/23)		х						0.	0.	0.
(32) SARA-BETH SIDLA	0.30									
BOARD MEMBER		х						0.	0.	0.
(33) ANTONIO SANTIAGO JR	0.30									
COMMITTEE MEMBER (AS OF 4/24)		Х						0.	0.	0.
			_			_				
		1								
										_
		1								
			L							
Total to Part VII, Section A, line 1c	<u></u>		<u></u>	<u></u>						<u> </u>

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Form 990 (2023) UNITED WAY
Part VIII Statement of Revenue

			Check if Schedule O contains a response	or note to any lin	a in this Part VIII			
			Check if Schedule O Contains a response	or note to any lin	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
S (0	4	_	Federated campaigns 1a	15,042.				
anta	'			20,012.				
S S			Fundraising events 1c	845,168.				
fts, r Ai			British Island	010,100.				
, Gila			Government grants (contributions) 10 1e					
ons Sin			All other contributions, gifts, grants, and					
utio		•	similar amounts not included above 1f	9,449,734.				
ti Ot		a	Noncash contributions included in lines 1a-1f	, , -				
Contributions, Gifts, Grants and Other Similar Amounts		_	Total. Add lines 1a-1f		10,309,944.			
<u> </u>				Business Code	·			
Ф	2	а						
, vic		b						
Ser		С						
am eve		d						
Program Service Revenue		е						
P		f	All other program service revenue					
		g	Total. Add lines 2a-2f					
	3		Investment income (including dividends, intere	st, and				
			other similar amounts)		1,164,833.			1,164,833.
	4		Income from investment of tax-exempt bond p	roceeds				
	5		Royalties					
			(i) Real	(ii) Personal				
			Gross rents 6a 99,975.					
			Less: rental expenses 6b 0.					
			Rental income or (loss) 6c 99,975.		00 075	00.075		
			Net rental income or (loss) Gross amount from sales of (i) Securities	(ii) Other	99,975.	99,975.		
	′	а		` ,				
		L	assets other than inventory Less: cost or other basis 7a 3,089,721.	1,300,000.				
Ф		D	and sales expenses 7b 2,962,948.	329,000.				
aun		_		1,171,000.				
Revenue			Net gain or (loss)		1,297,773.			1,297,773.
er F			Gross income from fundraising events (not		, , , -			, , ,
Oth		_	including \$ 845,168. of					
			contributions reported on line 1c). See					
			Part IV, line 188a	162,341.				
		b	Less: direct expenses 8b	361,022.				
			Net income or (loss) from fundraising events		-198,681.			-198,681.
	9	а	Gross income from gaming activities. See					
			Part IV, line 19					
			Less: direct expenses 9b					
		С	Net income or (loss) from gaming activities					
	10	а	Gross sales of inventory, less returns					
			and allowances 10a					
			Less: cost of goods sold 10b	•				
		С	Net income or (loss) from sales of inventory					
S	م م	_	MISCELLANEOUS	900099	_16 211	_16 211		
neot ue	17		HISCHUMEOOS	300033	-46,211.	-46,211.		
llar		b						
Miscellaneous Revenue		q	All other revenue					
Ξ			Total. Add lines 11a-11d		-46,211.			
	12	_	Total revenue. See instructions		12,627,633.	53,764.	0.	2,263,925.
					. , , .	,		

06-0646653

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4)	organizations must	complete all columns.	All other organizations mu	st complete column (A).

Do r	Check if Schedule O contains a respons not include amounts reported on lines 6b,	(A) Total expenses	(B) Program service	(C) Management and	(D) Fundraising
7b,	8b, 9b, and 10b of Part VIII.	Total expenses	expenses	general expenses	expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21	3,690,308.	3,690,308.		
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	423,048.	78,676.	254,083.	90,289
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	2,812,016.	1,345,502.	439,096.	1,027,418
8	Pension plan accruals and contributions (include			4	
	section 401(k) and 403(b) employer contributions)	607,999.	270,886.	126,049.	211,064
9	Other employee benefits	873,733.	393,173.	176,550.	304,010
0	Payroll taxes				
11	Fees for services (nonemployees):				
а	Management				
b	Legal	38,321.	10,730.	11,113.	16,478
С	Accounting	67,150.		67,150.	
d	Lobbying				
е	Professional fundraising services. See Part IV, line 17				
f	Investment management fees	25,000.		25,000.	
g	Other. (If line 11g amount exceeds 10% of line 25,				
	column (A), amount, list line 11g expenses on Sch 0.)	1,969,071.	1,667,450.	140,076.	161,545
12	Advertising and promotion	112,791.	12,000.	10,178.	90,613
13	Office expenses	302,717.	145,304.	66,598.	90,815
14	Information technology	253,725.	104,027.	78,655.	71,043
15	Royalties				
6	Occupancy	415,817.	201,252.	126,832.	87,733
17	Travel				
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials	T.4. 04.0	25.054	20.045	16.006
19	Conferences, conventions, and meetings	74,818.	37,051.	20,847.	16,920
20	Interest				
21	Payments to affiliates	445 405	24 425	10.015	22.25
22	Depreciation, depletion, and amortization	145,187.	81,186.	40,947.	23,054
23	Insurance	97,467.	39,375.	28,067.	30,025
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If				
	line 24e amount exceeds 10% of line 25, column (A),				
	amount, list line 24e expenses on Schedule 0.) DUES & UNITED WAY SUPPO	100 574	21 226	24 256	E2 003
a	EVENT EXPENSES	109,574.	21,336.	34,356.	53,882 96,912
b	MISCELLANEOUS	85,541.	82,118.	1,665.	
C	MISCELLANGEOUS	03,341.	02,110.	1,005.	1,758
d	All address assessed				
e	All other expenses	12 201 105	0 100 274	1 647 262	י איז דר פ
2 <u>5</u>	Total functional expenses. Add lines 1 through 24e	12,201,195.	8,180,374.	1,647,262.	2,373,559
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				

06-0646653

Part X Balance Sheet

		Check if Schedule O contains a response or not	e to any lin	e in this Part X			
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			98.	1	90.
	2	Savings and temporary cash investments			1,947,292.	2	2,812,165.
	3	Pledges and grants receivable, net		L	1,745,160.	3	1,931,005.
	4	Accounts receivable, net			1,174,523.	4	406,694.
	5	Loans and other receivables from any current or					
		trustee, key employee, creator or founder, subst	antial cont	ributor, or 35%			
		controlled entity or family member of any of thes	se persons			5	
	6	Loans and other receivables from other disquali	fied person	s (as defined			
		under section 4958(f)(1)), and persons described	d in section	4958(c)(3)(B)		6	
S.	7	Notes and loans receivable, net				7	
Assets	8	Inventories for sale or use				8	
Ä	9	B			172,340.	9	281,743
	10a	Land, buildings, and equipment: cost or other					
		basis. Complete Part VI of Schedule D	10a	1,041,757.			
	b	Less: accumulated depreciation		879,780.	590,932.	10c	161,977
	11	Investments - publicly traded securities			16,496,742.	11	16,267,152
	12	Investments - other securities. See Part IV, line 1				12	
	13	Investments - program-related. See Part IV, line				13	
	14	Intangible assets				14	
	15	Other assets. See Part IV, line 11			4,900.	15	4,900
	16	Total assets. Add lines 1 through 15 (must equ			22,131,987.	16	21,865,726
	17	Accounts payable and accrued expenses			2,169,551.	17	622,371
	18	Grants payable			432,776.	18	357,471
	19	Deferred revenue				19	1,073,021
	20	Tax-exempt bond liabilities				20	
	21	Escrow or custodial account liability. Complete				21	
S	22	Loans and other payables to any current or form					
Liabilities		trustee, key employee, creator or founder, subst					
ig		controlled entity or family member of any of these		·		22	
Ľį	23	Secured mortgages and notes payable to unrela		Г		23	
	24	Unsecured notes and loans payable to unrelated				24	
	25	Other liabilities (including federal income tax, pa	-	Г			
		parties, and other liabilities not included on lines					
		of Schedule D	,	·	1,866,221.	25	456,575.
	26	Total liabilities. Add lines 17 through 25			4,468,548.	26	2,509,438.
		Organizations that follow FASB ASC 958, che	ck here	X			
es		and complete lines 27, 28, 32, and 33.		_			
anc	27				15,794,280.	27	17,458,168
Bala	28	Net assets with donor restrictions			1,869,159.	28	1,898,120.
Ιþι		Organizations that do not follow FASB ASC 9					
Net Assets or Fund Balances		and complete lines 29 through 33.	,	_			
ō	29	Capital stock or trust principal, or current funds				29	
ets	30	Paid-in or capital surplus, or land, building, or ed				30	
Ass	31	Retained earnings, endowment, accumulated in				31	
et,	32	Total net assets or fund balances			17,663,439.	32	19,356,288
				·····	22,131,987.	33	21,865,726.

Ра	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI		<u></u>		Х
1	Total revenue (must equal Part VIII, column (A), line 12)	1	12,	627,	633.
2	Total expenses (must equal Part IX, column (A), line 25)	2	12,	201,	195.
3	Revenue less expenses. Subtract line 2 from line 1	3		426,	438.
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	17,	663,	439.
5	Net unrealized gains (losses) on investments	5		613,	988.
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain on Schedule O)	9		652,	423.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,				
	column (B))	10	19,	356,	288.
Pa	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII		<u></u>		X
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other		_		
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule	e O.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		Х
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	l on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	e basis,			
	consolidated basis, or both:				
	X Separate basis Consolidated basis Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of th	e audit,			
	review, or compilation of its financial statements and selection of an independent accountant?		2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, explain on Sch	edule O.			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the				
	Uniform Guidance, 2 C.F.R. Part 200, Subpart F?		3a		Х
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ	red audit			
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits		3h		ı

SCHEDULE A

(Form 990)

<u>Total</u>

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

ZUZ3

OMB No. 1545-0047

Open to Public Inspection

Name of the organization UNITED WAY INC

UNITED WAY OF CENT & NE CONNECTICUT

Employer identification number 06-0646653

Pa	rt I	Reason for Public C	Charity Status.	(All organizations must c	omplete th	nis part.) S	ee instructions.	
The	organ	ization is not a private found						
1	\sqcap	A church, convention of chu)(A)(i).	
2	H	A school described in secti					χ, γ,,,	
_	H			•		/b//4// A //::	:1	
3	H	A hospital or a cooperative						the beenitel's name
4		A medical research organiza	ation operated in cor	ijuriction with a nospitar	described	III Sectio	II 170(D)(I)(A)(III). Enter	the nospital s hame,
_		city, and state:		La constantina de la				and the
5		An organization operated for		lege or university owned	or operat	ed by a go	vernmental unit describe	ea in
		section 170(b)(1)(A)(iv). (C						
6	Щ	A federal, state, or local gov	ernment or governm	nental unit described in	section 17	70(b)(1)(A)	(v).	
7	Х	An organization that normal	lly receives a substar	ntial part of its support fr	om a gove	ernmental ı	unit or from the general	public described in
		section 170(b)(1)(A)(vi). (C	omplete Part II.)					
8	Ш	A community trust describe	ed in section 170(b)(1)(A)(vi). (Complete Part	: II.)			
9		An agricultural research org	anization described	in section 170(b)(1)(A)(i	x) operate	ed in conju	nction with a land-grant	college
		or university or a non-land-g	rant college of agricu	ulture (see instructions).	Enter the i	name, city,	and state of the college	e or
		university:						
10		An organization that normal	lly receives (1) more	than 33 1/3% of its supp	ort from c	ontribution	s, membership fees, an	d gross receipts from
		activities related to its exem	npt functions, subjec	t to certain exceptions; a	and (2) no	more than	33 1/3% of its support f	rom gross investment
		income and unrelated busin	ness taxable income	(less section 511 tax) fro	m busines	ses acquir	red by the organization a	after June 30, 1975.
		See section 509(a)(2). (Cor	mplete Part III.)			•		
11		An organization organized a	•	vely to test for public saf	etv. See	section 50	9(a)(4).	
12	\Box	An organization organized a	•	•	•			purposes of one or
		more publicly supported org	· ·	· ·	-		•	
		lines 12a through 12d that of						
а		Type I. A supporting orga	* *					aivina
u		the supported organization	•			_		
		• • • • •			majority C	i tile dilec	tors or trustees or the st	аррогинд
L		organization. You must o	-		ion with its		d arganization(a) by bay	ina
b		Type II. A supporting org	•					-
		control or management of			ime perso	ns that cor	ntrol or manage the sup	οοπεα
		organization(s). You mus						
С		☐ Type III functionally inte					• •	ed with,
_		its supported organization						
d							* * * * * * * * * * * * * * * * * * * *	
		that is not functionally int	•	• ,	•			veness
		requirement (see instructi	· ·	-				
е							Type I, Type II, Type III	
		functionally integrated, or	* *	nally integrated supportir	ng organiz	ation.		
		er the number of supported o						
g		vide the following information i) Name of supported	about the supporter	d organization(s). (iii) Type of organization	(iv) Is the oras	anization listed	(v) Amount of monetary	(vi) Amount of other
	(organization	(II) EIIN	(described on lines 1-10	in your governi	ng document?	support (see instructions)	support (see instructions)
		organization		above (see instructions))	Yes	No	Support (See Instructions)	Support (See Instructions)

332021 12-21-23

Schedule A (Form 990) 2023

UNITED WAY OF CENT & NE CONNECTICUT

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) Part II

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
1	Gifts, grants, contributions, and						_
	membership fees received. (Do not						
	include any "unusual grants.")	15,561,883.	13,847,156.	11,939,135.	11,071,303.	10,309,944.	62,729,421.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	15,561,883.	13,847,156.	11,939,135.	11,071,303.	10,309,944.	62,729,421.
	The portion of total contributions		·				· · · · · ·
_	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						1,267,707.
6	Public support. Subtract line 5 from line 4.						61,461,714.
	ction B. Total Support						· · ·
	ndar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
	Amounts from line 4	15,561,883.	13,847,156.	11,939,135.	11,071,303.	10,309,944.	62,729,421.
	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources	978,989.	1,056,033.	635,125.	1,046,380.	1,264,808.	4,981,335.
9	Net income from unrelated business	,	, ,	,	, ,	, ,	, ,
·	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)		5,706.	37,640.	941,993.	116,130.	1,101,469.
11	Total support. Add lines 7 through 10		,	,	,	,	68,812,225.
	Gross receipts from related activities,	etc. (see instructio	ns)			12	, ,
	First 5 years. If the Form 990 is for th	•					
	organization, check this box and stor						
Sec	ction C. Computation of Publi						
14	Public support percentage for 2023 (li	ne 6, column (f), di	vided by line 11, c	olumn (f))		14	89.32 %
15	Public support percentage from 2022	Schedule A, Part I	I, line 14			15	88.45 %
	33 1/3% support test - 2023. If the c					ore, check this box	and
	stop here. The organization qualifies	as a publicly suppo	orted organization				X
b	33 1/3% support test - 2022. If the o	organization did no	t check a box on li				
	and stop here. The organization qual						
17a	10% -facts-and-circumstances test						
	and if the organization meets the facts	s-and-circumstance	es test, check this	box and stop her	e. Explain in Part	VI how the organiz	ation
	meets the facts-and-circumstances te	st. The organization	n qualifies as a pul	blicly supported or	ganization		
b	10% -facts-and-circumstances test	ŭ	•		•		
	more, and if the organization meets the	_					
	organization meets the facts-and-circu				-		
18	Private foundation. If the organization		-				
	2.3			, ,,	,		(Farm 000) 2002

Page 3

UNITED WAY OF CENT & NE CONNECTICUT

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions,						
	merchandise sold or services per-						
	formed, or facilities furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
78	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that						
	exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from line 6.)						
	ction B. Total Support	Т	T	T	1	T	1
	ndar year (or fiscal year beginning in)	(a) 2019	(b) 2020	(c) 2021	(d) 2022	(e) 2023	(f) Total
	Amounts from line 6						
10a	Gross income from interest, dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources						
b	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
	Add lines 10a and 10b						
11	Net income from unrelated business activities not included on line 10b,						
	whether or not the business is						
10	regularly carried on Other income. Do not include gain						
12	or loss from the sale of capital						
40	assets (Explain in Part VI.)				-		
	Total support. (Add lines 9, 10c, 11, and 12.)				<u> </u>	04(-)(0) - : ::	
14	First 5 years. If the Form 990 is for the	•		•	•		
Se	check this box and stop here ction C. Computation of Publi						
	Public support percentage for 2023 (I			column (fl)		15	%
	Public support percentage from 2022	, (,,	,			16	<u>%</u> %
	ction D. Computation of Inves					, 10	70
	Investment income percentage for 20			ne 13. column (f))		17	%
	Investment income percentage from					18	<u> </u>
	33 1/3% support tests - 2023. If the						
	more than 33 1/3%, check this box ar						
b	33 1/3% support tests - 2022. If the						
	line 18 is not more than 33 1/3%, che						
20	Private foundation If the organization						

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Part IV | Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7?

 If "Yes." complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

		Yes	No
L	1		
\perp	2		
	За		
	3b		
	3c		
	4a		
	4.		
	4b		
	4 -		
	4c		
	5a		
	Ja		
	5b		
	5c		
	6		
	7		
	8		
	9a		
	9b		
	9с		
	10a		
	401		
	10b	~ 000\	2002

Par	t IV Supporting Organizations (continued)			
	· · ·		Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and			
	11c below, the governing body of a supported organization?	11a		
b	A family member of a person described on line 11a above?	11b		
	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
	detail in Part VI.	11c		
Sec	tion B. Type I Supporting Organizations			
			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or			
	more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers,			
	directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s)			
	effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the			
	supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Sec	tion C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s)	1		
Sec	tion D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Sec	tion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).			
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see ins	truction	s).	
2	Activities Test. Answer lines 2a and 2b below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement,			
	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
	Part VI the reasons for the organization's position that its supported organization(s) would have engaged in			
	these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer lines 3a and 3b below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Yes." describe in Part VI the role played by the organization in this regard.	3b		

Pa	rt V Type III Non-Functionally Integrated 509(a)(3) Supporting	Orga	nizations	g
1	Check here if the organization satisfied the Integral Part Test as a qualifying	trust or	n Nov. 20, 1970 (<i>explain in</i> F	Part VI). See instructions.
	All other Type III non-functionally integrated supporting organizations must of	complet	e Sections A through E.	
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
_3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
_5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
a	Average monthly value of securities	1a		
b	Average monthly cash balances	1 b		
с	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors			
	(explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,			
	see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
_5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions).	6		
7	Check here if the current year is the organization's first as a non-functionally	integra	ted Type III supporting orgar	nization (see
	instructions)			

Par	t V Type III Non-Functionally Integrated 509(a)(3) Supporting Orga	nizations (continued)	
Secti	on D - Distributions			Current Year
1	Amounts paid to supported organizations to accomplish exer	mpt purposes	1	
2	Amounts paid to perform activity that directly furthers exemp	t purposes of supported		
	organizations, in excess of income from activity		2	
3	Administrative expenses paid to accomplish exempt purpose	s of supported organizations	3	
4	Amounts paid to acquire exempt-use assets		4	
5	Qualified set-aside amounts (prior IRS approval required - pro	ovide details in Part VI)	5	
6	Other distributions (describe in Part VI). See instructions.		6	
7	Total annual distributions. Add lines 1 through 6.		7	
8	Distributions to attentive supported organizations to which the	e organization is responsive		
	(provide details in Part VI). See instructions.		8	
9	Distributable amount for 2023 from Section C, line 6		9	
10	Line 8 amount divided by line 9 amount		10	
		(i)	(ii)	(iii)
Secti	on E - Distribution Allocations (see instructions)	Excess Distributions	Underdistributions Pre-2023	Distributable Amount for 2023
1	Distributable amount for 2023 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2023 (reason-			
	able cause required - explain in Part VI). See instructions.			
_3	Excess distributions carryover, if any, to 2023			
a	From 2018			
b	From 2019			
с	From 2020			
d	From 2021			
е	From 2022			
f	Total of lines 3a through 3e			
g	Applied to underdistributions of prior years			
h	Applied to 2023 distributable amount			
i_	Carryover from 2018 not applied (see instructions)			
j_	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4	Distributions for 2023 from Section D,			
	line 7: \$			
а	Applied to underdistributions of prior years			
b	Applied to 2023 distributable amount			
С	Remainder. Subtract lines 4a and 4b from line 4.			
5	Remaining underdistributions for years prior to 2023, if			
	any. Subtract lines 3g and 4a from line 2. For result greater			
	than zero, explain in Part VI. See instructions.			
6	Remaining underdistributions for 2023. Subtract lines 3h			
	and 4b from line 1. For result greater than zero, explain in			
	Part VI. See instructions.			
7	Excess distributions carryover to 2024. Add lines 3j			
	and 4c.			
8	Breakdown of line 7:			
	Excess from 2019			
	Excess from 2020			
	Excess from 2021			
	Excess from 2022			
	Excess from 2023			

Part VI	Supplemental Information Decide the medical base of the Death Section 17 D
i art vi	Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C,
	line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V,
	Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information.
	(See instructions.)
-	
_	
-	

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements
Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Inspection

Employer identification number

UNITED WAY INC Name of the organization

UNITED WAY OF CENT & NE CONNECTICUT

06 - 0646653Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts

(a) Donor advised funds (b) Funds and other accounts 1 Total number at end of year 2 Aggregate value of contributions to (during year) 3 Aggregate value of grants from (during year) 4 Aggregate value at end of year 5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization property, subject to the organization's exclusive legal control? 6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? Part II Conservation easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7. 1 Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (for example, recreation or education) Preservation of a historically important land area Protection of natural habitat Protection of natural habitat Preservation easements and qualified conservation contribution in the form of a conservation easement on the leady of the tax year. a Total number of conservation easements b Total acreage restricted by conservation easements c Number of conservation easements included on line 2c acquired after July 25, 2006, and not on a historic structure listed in the National Register 4 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year 4 Number of states where property subject to conservation easement is located 5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements in holds? 6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year 7 Amount of expenses incurred in monitoring, inspecting, handling of
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B Does each conservation easement reported on line 2d above satisfy the requirements of section 170(h)(4)(B)(i)
B Does each conservation easement reported on line 2d above satisfy the requirements of section 170(h)(4)(B)(i)
and section 170(h)(4)(B)(ii)?
9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and
balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the
organization's accounting for conservation easements.
Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.
Complete if the organization answered "Yes" on Form 990, Part IV, line 8.
1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works
of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public
service, provide in Part XIII the text of the footnote to its financial statements that describes these items.
b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of
art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service,
provide the following amounts relating to these items.
(i) Revenue included on Form 990, Part VIII, line 1 \$
(ii) Assets included in Form 990, Part X
(ii) / 100000 iii 00000 iii 1 0111 000, 1 air /
2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide
2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide
the following amounts required to be reported under FASB ASC 958 relating to these items:

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Par	t III Organizations Maintaining Co	ollections of Art	, Historical Tre	asures, or Ot	her S	imilar	Assets	(contin	ued)	_
3	Using the organization's acquisition, accessio	n, and other records	, check any of the fo	ollowing that mal	ke signi	ificant u	ise of its	-		
	collection items (check all that apply).									
а	Public exhibition	d	Loan or exch	nange program						
b	Scholarly research	е	Other							
С	Preservation for future generations									
4	Provide a description of the organization's col	llections and explain	how they further the	e organization's	exempt	purpos	se in Part	XIII.		
5	During the year, did the organization solicit or	receive donations of	f art, historical treas	ures, or other sin	nilar as	sets				
	to be sold to raise funds rather than to be mai							Yes		No
Par	t IV Escrow and Custodial Arrang	jements Complete	e if the organization	answered "Yes"	on For	m 990,	Part IV, lin	ne 9, or		
	reported an amount on Form 990, Part	X, line 21.								
1a	Is the organization an agent, trustee, custodia	n, or other intermedi	iary for contributions	s or other assets	not inc	luded		_		
	on Form 990, Part X?						\square	Yes		No
b	If "Yes," explain the arrangement in Part XIII a									
								Amount		
С	Beginning balance					1c				
	Additions during the year					1d				
е	Distributions during the year					1e				
f	Ending balance					1f				
2 a	Did the organization include an amount on Fo	rm 990, Part X, line 2	21, for escrow or cu	stodial account l	iability?		L	Yes	<u> </u>	No
	If "Yes," explain the arrangement in Part XIII.									
Par	t V Endowment Funds Complete if t					<u></u>				
	-	(a) Current year	(b) Prior year	(c) Two years ba	— <u> </u>		ears back	(e) Four		
	Beginning of year balance	12,108,891.	15,865,339.	18,221,11	.8.	16,64	49,777.	16,	387,06	<u>2.</u>
b	Contributions		2.2.52.		_					_
С	c Net investment earnings, gains, and losses 1,147,847. 942,6841,755,779. 2,571,3									5.
d	Grants or scholarships									
е	Other expenditures for facilities									_
	and programs	842,000.	947,690.	600,00	0.	1,00	00,000.	-	500,00	0.
f	Administrative expenses		3,751,442.		_					
g	End of year balance	12,414,738.	12,108,891.	15,865,33	9.	18,22	21,118.	16,	549,77	7.
2	Provide the estimated percentage of the curre) held as:						
а	Board designated or quasi-endowment	86.3540	_%							
b	Permanent endowment 9.9424	%								
С	Term endowment 3.7036 9									
_	The percentages on lines 2a, 2b, and 2c shou									
За	Are there endowment funds not in the posses	ssion of the organizat	tion that are held an	d administered to	or the			Г	Vaa N	
	organization by:									lo_
	(m) = 1							3a(i)	X	
								3a(ii)	^	<u> </u>
	If "Yes" on line 3a(ii), are the related organizat							3b		—
4 Par	Describe in Part XIII the intended uses of the central Land, Buildings, and Equipment		ment tunas.							—
ı uı	Complete if the organization answered		Part IV line 11a Se	ee Form 990. Par	t X line	<u>-</u> 10				
			Í	T T				(d) Book	voluo	—
Description of property (a) Cost or other basis (investment) (b) Cost or other basis (other) (c) Accumulated depreciation								(a) Book	value	
10	Land	`	24510 (.=,	2.5p.0					—
	Land Buildings									—
	Leasehold improvements									—
d	Equipment		1	,041,757.		879,	780.	:	161,97	7.
	Other			, , , , , ,		,			- 1 = 1	<u> </u>
	. Add lines 1a through 1e. (Column (d) must ed		(line 10c column i	(B))				:	161,97	7.

Schedule D (Form 990) 2023 UNITED WAY OF CE	NT & NE CONNECTICUT	0	6-0646653 Page
Part VII Investments - Other Securities			,
Complete if the organization answered "Yes"	on Form 990, Part IV, line 11	b. See Form 990, Part X, line 12.	
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or en	d-of-year market value
(1) Financial derivatives			
(2) Closely held equity interests			
(3) Other			
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
Total. (Col. (b) must equal Form 990, Part X, line 12, col. (B))			
Part VIII Investments - Program Related.			
Complete if the organization answered "Yes"			
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or en	d-of-year market value
(2)			
(3)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Col. (b) must equal Form 990, Part X, line 13, col. (B)) Part IX Other Assets			
Complete if the organization answered "Yes"	on Form 990 Part IV line 11	ld See Form 990 Part X line 15	
	Description	10. 000 1 01111 000, 1 01171, 1110 10.	(b) Book value
(1)	200011/211011		(2) 20011 14:40
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, line 15, co	I. (B))		
Part X Other Liabilities			
Complete if the organization answered "Yes"	on Form 990, Part IV, line 11	le or 11f. See Form 990, Part X, line 25	
1. (a) Description of liability			(b) Book value
(1) Federal income taxes			
(2) AGENCY PROGRAM SUPPORT PAYABLE			202,243
(3) CAMPAIGN DESIGNATIONS PAYABLE			254,332
(4)			
(5)			
(6)			
(7)			
(8)			
(0)			1

Total. (Column (b) must equal Form 990, Part X, line 25, col. (B)) 2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

Schedule D (Form 990) 2023

456,575.

Part	·		Revenue per Re	turn	
	Complete if the organization answered "Yes" on Form 990, Part IV, lir				12,840,474.
	Total revenue, gains, and other support per audited financial statements Amounts included on line 1 but not on Form 990, Part VIII, line 12:			1	12,040,474.
	Net unrealized gains (losses) on investments	2a	613,988.		
	Donated services and use of facilities				
	Recoveries of prior year grants			-	
	Other (Describe in Part XIII.)		652,423.	1	
	Add lines 2a through 2d			2e	1,266,411.
	Subtract line 2e from line 1			3	11,574,063.
	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a	25,000.		
	Other (Describe in Part XIII.)		1,028,570.		
	Add lines 4a and 4b			4c	1,053,570.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.	.)		5	12,627,633.
Par	t XII Reconciliation of Expenses per Audited Financial Sta	atements With	Expenses per F	Return	
	Complete if the organization answered "Yes" on Form 990, Part IV, lir	ne 12a.			
1	Total expenses and losses per audited financial statements			1	11,147,625.
	Amounts included on line 1 but not on Form 990, Part IX, line 25:	1 1			
	Donated services and use of facilities				
	Prior year adjustments			-	
	Other losses			-	
	Other (Describe in Part XIII.)				0
	Add lines 2a through 2d			2e	0.
	Subtract line 2e from line 1			3	11,147,625.
	Amounts included on Form 990, Part IX, line 25, but not on line 1:	امدا	25,000.		
	Investment expenses not included on Form 990, Part VIII, line 7b		1,028,570.		
	Other (Describe in Part XIII.) Add lines 4a and 4b			4c	1,053,570.
	Add lines 4a and 4b Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 1			5	12,201,195.
Par	t XIII Supplemental Information	0.)			
lines 2	de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 42d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide ar V, LINE 4:		•	; Part X, II	ne 2; Part XI,
THE 1	ENDOWMENT IS DESIGNED TO PRESERVE THE REAL VALUE OF THE U	UNRESTRICTED			
INVE	STMENT RESERVES OVER TIME WHILE PROVIDING A MODEST LEVEL	OF INCOME FOR			
CURRI	ENT OPERATING NEEDS.				
PART	X, LINE 2:				
THE C	DRGANIZATION IS EXEMPT FROM INCOME TAXES AS A PUBLIC CHAP	RITY UNDER			
SECT	ION 501(C)(3) OF THE INTERNAL REVENUE CODE. MANAGEMENT BE	ELIEVES THAT			
THE (ORGANIZATION OPERATES IN A MANNER CONSISTENT WITH ITS TAX	X-EXEMPT			
STATU	US AT BOTH THE STATE AND FEDERAL LEVELS.				
THE (ORGANIZATION ANNUALLY FILES IRS FORM 990 - RETURN OF ORGA	ANIZATION			

SCHEDULE G (Form 990)

Department of the Treasury

Internal Revenue Service

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2023

Open to Public Inspection

Name of the organization UNITED WAY UNITED WAY	INC OF CENT & NE CONNECTICUT					Employer ide 06-064665	ntification number
	Complete if the organization answer	ered "Y	es" or	n Form 990, Part IV, I	ine 1		
Indicate whether the organization rais a	sed funds through any of the following sed funds through any of the following Solicitates for oral agreement with any individual cart VII) or entity in connection with providuals or entities (fundraisers) pursured	tion of tion of fundra (includation)	non-g gover aising ding of onal fo	overnment grants nment grants events fficers, directors, trus undraising services?		Yes	
(i) Name and address of individual or entity (fundraiser)	(ii) Activity	(iii) Did fundraiser have custody or control of contributions?		(iv) Gross receipts from activity	to (c	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
		Yes	No				
Total 3 List all states in which the organization or licensing.	on is registered or licensed to solicit o		 utions	or has been notified	it is e	exempt from re	gistration
For Paperwork Reduction Act Notice, se	ee the Instructions for Form 990 or	990-E	Z.			Schedule	G (Form 990) 2023

	rt I	("Yes" on Form 990, Par	t IV, line 18, or reported	
		or iditariating event contributions and give	(a) Event #1 POWER OF THE PURSE	(b) Event #2 REAL ESTATE	(c) Other events	(d) Total events (add col. (a) through
e			(event type)	(event type)	(total number)	col. (c))
Revenue	1	Gross receipts	307,872.	590,553.	109,084.	1,007,509.
	2	Less: Contributions	235,968.	531,707.	77,493.	845,168.
	3	Gross income (line 1 minus line 2)	71,904.	58,846.	31,591.	162,341.
		Cash prizes				
Se	5	Noncash prizes				
bense	6	Rent/facility costs			6,500.	6,500.
Direct Expenses	7	Food and beverages	71,904.	58,846.	30,340.	161,090.
Ö	8	Entertainment	35,032.		250.	35,282.
	9	Other direct expenses		35,510.	46,954.	158,150.
		Direct expense summary. Add lines 4 through	. ,			361,022.
Da	11 rt l	Net income summary. Subtract line 10 from li Gaming. Complete if the organization		. 000 Dort IV line 10 or a		-198,681.
1 6		\$15,000 on Form 990-EZ, line 6a.	answered res on Form	1990, Part IV, line 19, or r	eported more than	
		· · · · · · · · · · · · · · · · · · ·	(a) Diama	(b) Pull tabs/instant	(-) Ollo an accessor	(d) Total gaming (add
nue			(a) Bingo	bingo/progressive bingo	(c) Other gaming	col. (a) through col. (c))
Revenue						
_	1	Gross revenue				
ses	2	Cash prizes				
ect Expenses	3	Noncash prizes				
Direc.	4	Rent/facility costs				
	5	Other direct expenses				
	6	Volunteer labor	Yes % No	Yes % No	Yes % No	
	7	Direct expense summary. Add lines 2 through	n 5 in column (d)			
	8	Net gaming income summary. Subtract line 7	from line 1, column (d)			
9	En	ter the state(s) in which the organization condu	icts gaming activities:			
а	ls t	the organization licensed to conduct gaming action." explain:	ctivities in each of these			Yes No
	_					
		ere any of the organization's gaming licenses re Yes," explain:			/ear?	Yes No
	_					
	_					

UNITED WAY INC

Sche	edule G (Form 990) 2023 UNITED WAY OF CENT & NE CONNECTICUT 06-	0646653	Page 3
11	Does the organization conduct gaming activities with nonmembers?	Yes	No
	Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed		
	to administer charitable gaming?	Yes	☐ No
13	Indicate the percentage of gaming activity conducted in:		
	The organization's facility	13a	%
	An outside facility	13b	%
	Enter the name and address of the person who prepares the organization's gaming/special events books and records:		
	Name		
	Address		
15a	Does the organization have a contract with a third party from whom the organization receives gaming revenue?	Yes	☐ No
b	If "Yes," enter the amount of gaming revenue received by the organization \$ and the amount		
	of gaming revenue retained by the third party \$		
С	If "Yes," enter name and address of the third party:		
	Name		
	Address		
16	Coming manager information:		
16	Gaming manager information:		
	Name		
	Gaming manager compensation \$		
	Description of services provided		
	Director/officer Employee Independent contractor		
47	Name distance distributions.		
	Mandatory distributions:		
а	Is the organization required under state law to make charitable distributions from the gaming proceeds to	Yes	□ Na
	retain the state gaming license?	. Lagres	L NO
D	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the		
Pa	organization's own exempt activities during the tax year \$ rt IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Pa	art III. linnan O	0h 10h
ıu	15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.	ırı III, IIIIes 9,	90, 100,
	15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.		

UNITED WAY INC

Schedule (G (Form 990) UNITED WAY OF CENT & NE CONNECTICUT	06-0646653	Page 4
Part IV	Supplemental Information (continued)		
		Schedule G	(Earm 990)

SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

Attach to Form 990.

Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization UNITED WAY INC							Employer identification number
UNITED WAY OF Part I General Information on Grants as		NECTICUT					06-0646653
					fa., the amounts are assisted		
Does the organization maintain records to criteria used to award the grants or assistant.							
criteria used to award the grants or assis Describe in Part IV the organization's pro	carice:	oring the use of grant	funds in the United	States			
Part II Grants and Other Assistance to I					anization answered "Y	es" on Form 990. Part	IV. line 21. for any
recipient that received more than \$	-					, ·	, = .,,
1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
AMERICAN RED CROSS							TRANSITIONAL FUND
PO BOX 37839							PAYMENTS; OPERATING;
BOONE, IA 50037	53-0196605	501 (C)3	40,000.	0.			BASIC NEEDS
BIG BROTHERS BIG SISTERS OF CONNECTICUT - 30 LAUREL STREET - HARTFORD, CT 06106	06-0850379	501 (C)3	27,500.	0.			TRANSITIONAL FUND PAYMENTS; OPERATING; UNITED WE READ
BOYS & GIRLS CLUBS OF HARTFORD, INC 170 SIGOURNEY STREET - HARTFORD, CT 06105	06-6026005	501 (C)3	61,500.	0.			TRANSITIONAL FUND PAYMENTS; OPERATING; UNITED WE READ
CAMP COURANT 96 BATTERSON PARK RD FARMINGTON, CT 06032	06-1018155	501 (C)3	50,000.	0.			TRANSITIONAL FUND PAYMENTS; OPERATING; UNITED WE READ
CATHOLIC CHARITIES & FAMILY			,				
SERVICES, DIOCESE OF NORWICH, INC 331 MAIN STREET - NORWICH, CT							TRANSITIONAL FUND PAYMENTS; OPERATING;
06360	06-0646609	501 (C)3	14,000.	0.			BASIC NEEDS
CATHOLIC CHARITIES, INC ARCHDIOCESE OF HARTFORD - COVID 1-19 OUTREACH PROJECT, 839-841 ASYLUM AVENUE - HARTFORD, CT 06105	06-0667607	501 (C)3	163,750.	0.			COMMUNITY IMPACT; ALICE; UNITED WE READ; BASIC NEEDS
2 Enter total number of section 501(c)(3) ar 3 Enter total number of other organizations	nd government org	ganizations listed in th	e line 1 table				52.

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

UNITED WAY INC

UNITED WAY INC

Part II Continuation of Grants and Other	CENT & NE CON Assistance to Dor		and Domestic Go	vernments (Scho	edule I (Form 990), Pa		06-0646653 Page
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CCARC, INC. 950 SLATER ROAD NEW BRITAIN, CT 06053	06-6011543	501 (C)3	7,500.	0.			TRANSITIONAL FUND PAYMENTS; OPERATING; BASIC NEEDS
CENTER FOR CHILDREN'S ADVOCACY 65 ELIZABETH STREET HARTFORD, CT 06105	06-1489575	501 (C)3	51,400.	0.			COMMUNITY IMPACT; ALICE
COMMUNITY FIRST SCHOOL 50 LOVE LANE HARTFORD, CT 06120	81-5385904	501 (C)3	60,000.	0.			COMMUNITY IMPACT; UNITED
COMPASS YOUTH COLLABORATIVE, INC. 55 AIRPORT ROAD SUITE 201 HARTFORD, CT 06114	31-1768549	501 (C)3	17,500.	0.			ALICE
CONNECTICUT COALITION TO END HOMELESSNESS - 257 LAWRENCE STREET - HARTFORD, CT 06106	06-1126880	501 (C)3	75,000.	0.			BASIC NEEDS
CONNECTICUT FOODSHARE, INC. 2 RESEARCH PKWY WALLINGFORD, CT 06492	22-2474771	501 (C)3	97,250.	0.			COMMUNITY IMPACT; BASIC NEEDS; ALICE
CONNECTIKIDS 814 ASYLUM AVE HARTFORD, CT 06105	06-1035985	501 (C)3	70,500.	0.			TRANSITIONAL FUND PAYMENTS; OPERATING; UNITED WE READ
CONSOLIDATED SCHOOL DISTRICT OF NEW BRITAIN - PO BOX 1960 - NEW BRITAIN, CT 06051	22-2486319	501 (C)3	60,000.	0.			COMMUNITY IMPACT; UNITED
EAST HARTFORD PUBLIC SCHOOLS 1110 MAIN STREET EAST HARTFORD, CT 06108	06-6001989	501 (C)3	14,000.	0.			ALICE

Schedule I (Form 990) UNITED WAY OF Part II Continuation of Grants and Other A			s and Domestic Go	vernments (Sch	edule I (Form 990) Pa		06-0646653 Page
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
EDUCATIONAL RESOURCES FOR CHILDREN, INC 174 SOUTH ROAD SUITE 200 - ENFIELD, CT 06082	03-0399205	501 (C)3	57,500.	0.			TRANSITIONAL FUND PAYMENTS; OPERATING; UNITED WE READ
GREATER HARTFORD LEGAL AID, INC. 999 ASYLUM AVE 3RD FLOOR HARTFORD, CT 06105	06-0730611	501 (C)3	30,000.	0.			COMMUNITY IMPACT; BASIC
GREATER NEW BRITAIN TEEN PREGNANCY PREVENTION, INC 43 VIETS STREET - NEW BRITAIN, CT 06053	06-1401224	501 (C)3	10,000.	0.			TRANSITIONAL FUND PAYMENTS; OPERATING
HARC, INC. 900 ASYLUM AVE HARTFORD, CT 06105	06-0710289	501 (C)3	45,800.	0.			TRANSITIONAL FUND PAYMENTS; OPERATING; BASIC NEEDS
HARTFORD HEALTHCARE AT HOME 1290 SILAS DEANE HIGHWAY STE 4B WETHERSFIELD, CT 06109	06-0646938	501 (C)3	22,500.	0.			TRANSITIONAL FUND PAYMENTS; OPERATING; BASIC NEEDS
HARTFORD INTERVAL HOUSE, INC. PO BOX 340207 HARTFORD, CT 06134	06-0960005	501 (C)3	66,000.	0.			BASIC NEEDS
HISPANIC HEALTH COUNCIL, INC. 175 MAIN STREET HARTFORD, CT 06106	06-1018979	501 (C)3	77,500.	0.			BASIC NEEDS; UNITED WE READ
HOCKANUM VALLEY COMMUNITY COUNCIL 29 NAEK ROAD, SUITE 5A VERNON, CT 06066	06-0864311	501 (C)3	16,500.	0.			TRANSITIONAL FUND PAYMENTS; OPERATING; ALICE
HUMAN RESOURCES AGENCY OF NEW BRITAIN, INC 180 CLINTON STREET - NEW BRITAIN, CT 06053	06-0954802	501 (C)3	161,750.	0.			BASIC NEEDS; ALICE; UNITED WE READ

Schedule I (Form 990) UNITED WAY OF	CENT & NE CON	NECTICUT					06-0646653 Page 1
Part II Continuation of Grants and Other	Assistance to Doi	mestic Organizations	and Domestic Go	vernments (Sch	edule I (Form 990), Pa	rt II.)	
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
JOURNEY HOME							
255 MAIN STREET 2ND FLOOR, PO BOX							
,		E01 (C)2	70 000	0.			BASIC NEEDS
HARTFORD, CT 06106	80-0143570	501 (C/3	70,000.	0.			BASIC NEEDS
KNOX, INC.							TRANSITIONAL FUND
75 LAUREL STREET							PAYMENTS; OPERATING;
HARTFORD, CT 06106	06-0985421	501 (C)3	16,800.	0.			ALICE
mm110ND, 01 00100	00 0303121	301 (0/3	10,000.	•			
LITERACY VOLUNTEERS OF CENTRAL							TRANSITIONAL FUND
CONNECTICUT - 20 HIGH STREET -						1	PAYMENTS; OPERATING;
NEW BRITAIN, CT 06051	22-2527030	501 (C)3	14,000.	0.			ALICE
LITERACY VOLUNTEERS OF GREATER		(0,0		•			
HARTFORD - 30 ARBOR STREET, 101							TRANSITIONAL FUND
SOUTH BUILDING - HARTFORD, CT							PAYMENTS; OPERATING;
06106	23-7237570	501 (C)3	21,250.	0.			ALICE
LOCAL INITIATIVES SUPPORT	23 7237370	301 (0/3	21,250.	••			
CORPORATION - 75 CHARTER OAK							
AVENUE SUITE 2-250 - HARTFORD, CT							
06106	13-3030229	501 (0)3	18,000.	0.			ALICE
00100	13-3030223	501 (0/5	10,000.	0.			RIICE
NETWORK AGAINST DOMESTIC ABUSE OF							
NORTH CENTRAL CT - 139 HAZARD AVE							
BUILDING3 - ENFIELD, CT 06082	22-2670688	501 (C)3	50,000.	0.			BASIC NEEDS; ALICE
OPPORTUNITIES INDUSTRIALIZATION	22 207000	301 (0/3	30,000.	••			India NEEDS, NEEDS
CENTER OF NEW BRITAIN, INC. (OIC)							
- 114 NORTH STREET - NEW BRITAIN							
CT 06051	06-0876897	501 (C)3	40,000.	0.			COMMUNITY IMPACT; ALICE
- 00031	00 0070037	501 (0/5	40,000.	· ·			COMMONITI IMPACT, ABICE
OUR PIECE OF THE PIE (OPP)							
20-28 SARGEANT STREET							
	06-0939659	501 (C)3	94,500.	0.			ALICE
HARTFORD, CT 06105	00-0939039	DOT (C)3	94,500.	· ·			MITCE
PATHWAYS/SENDEROS							
43 VIETS STREET							
NEW BRITAIN, CT 06053	06-1401224	501 (C)3	8,000.	0.			ALICE
IL. DITITIN, CT 00000	1 00 1401224	701 (0/3	1 0,000.	٠.			Calcadala I (Faura 200)

Schedule I (Form 990) UNITED WAY OF	CENT & NE CON	INECTICUT					06-0646653 Page 1	
Part II Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.)								
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance	
PRUDENCE CRANDALL CENTER, INC. PO BOX 895 NEW BRITAIN, CT 06050	06-0968557	501 (C)3	46,000.	0.			BASIC NEEDS	
SERVICES FOR THE ELDERLY OF FARMINGTON - 321 NEW BRITAIN AVE - UNIONVILLE, CT 06085	06-0860153	501 (C)3	10,000.	0.			TRANSITIONAL FUND PAYMENTS; OPERATING; BASIC NEEDS	
SEXUAL ASSAULT CRISIS CENTER OF EASTERN CONNECTICUT, INC PO BOX 24 - WILLIMANTIC, CT 06226	06-1033609	501 (C)3	9,000.	0.			TRANSITIONAL FUND PAYMENTS; OPERATING; BASIC NEEDS	
SOUTH PARK INN, INC. 75 MAIN STREET HARTFORD, CT 06106	06-1083735	501 (C)3	93,000.	0.			BASIC NEEDS	
THE ARC OF THE FARMINGTON VALLEY, INC. (FAVARH) - 225 COMMERCE DRIVE - CANTON, CT 06019	06-6011136	501 (C)3	11,000.	0.			TRANSITIONAL FUND PAYMENTS; OPERATING; BASIC NEEDS	
THE SALVATION ARMY SOUTHERN NEW ENGLAND DIVISION - 855 ASYUM AVE - HARTFORD, CT 06105	13-5562351	501 (C)3	127,000.	0.			BASIC NEEDS; UNITED WE READ	
THE VILLAGE FOR FAMILIES & CHILDREN, INC 1680 ALBANY AVENUE - HARTFORD, CT 06105	06-0668594	501 (C)3	275,000.	0.			ALICE	
UNITED WAY OF CENTRAL & NORTHEASTERN CONNECTICUT, INC 1 STATE STREET - HARTFORD, CT 06105	06-0646653	501 (C)3	100,000.	0.			BASIC NEEDS; RAPID RESPONSE FUND	
UNITED WAY OF CONNECTICUT, INC. 1344 SILAS DEANE HIGHWAY ROCKY HILL, CT 06067	06-1084194	501 (C)3	60,000.	0.			BASIC NEEDS	

Schedule I (Form 990) UNITED WAY OF	CENT & NE CON	NECTICUT					06-0646653 Page 1
Part II Continuation of Grants and Other Assistance to Domestic Organizations and Domestic Governments (Schedule I (Form 990), Part II.)							
(a) Name and address of organization or government	(b) EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
URBAN LEAGUE OF GREATER HARTFORD 140 WOODLAND STREET HARTFORD, CT 06105	06-6066491	501 (C)3	45,000.	0.			ALICE
URISE VENTURES INC. 1229 ALBANY AVENUE HARTFORD, CT 06112	82-2053282	501 (C)3	20,000.	0.			TRANSITIONAL FUND PAYMENTS; OPERATING; ALICE
WATKINSON SCHOOL 180 BLOOMFIELD AVE HARTFORD, CT 06105	06-0655136	501 (C)3	7,000.	0.			TRANSITIONAL FUND PAYMENTS; OPERATING; UNITED WE READ
WINDHAM AREA INTERFAITH MINISTRY (WAIM) - 866 MAIN STREET PO BOX 221 - WILLIMANTIC, CT 06226	06-1122323	501 (C)3	15,000.	0.			COMMUNITY IMPACT; BASIC NEEDS
WINDHAM PUBLIC SCHOOLS 322 PROSPECT STREET WILLIMANTIC, CT 06226	06-6002135	501 (C)3	20,000.	0.			TRANSITIONAL FUND PAYMENTS; OPERATING
YMCA OF METROPOLITAN HARTFORD, INC 50 STATE HOUSE SQUARE 2ND FLOOR - HARTFORD, CT 06103	06-0881325	501 (C)3	39,600.	0.			TRANSITIONAL FUND PAYMENTS; OPERATING; UNITED WE READ
YMCA OF NEW BRITAIN - BERLIN 50 HIGH STREET NEW BRITAIN, CT 06051	06-0646977	501 (C)3	58,000.	0.			COMMUNITY IMPACT; UNITED WE READ
YWCA HARTFORD REGION 135 BROAD STREET HARTFORD, CT 06105	06-0646993	501 (C)3	52,000.	0.			BASIC NEEDS; ALICE
YWCA OF NEW BRITAIN, INC. 19 FRANKLIN SQUARE NEW BRITAIN, CT 06051	06-0598620	501 (C)3	137,000.	0.			BASIC NEEDS; COMMUNITY IMPACT; ALICE

Schedule I (Form 990)

UNITED WAY OF CENT & NE CONNECTICUT

Part III Grants and Other Assistance to Domestic Individuals Part III can be duplicated if additional space is needed.	. Complete if the	e organization answe	ered "Yes" on Form 9	90, Part IV, line 22.			
(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance		
Part IV Supplemental Information. Provide the information rec	uired in Part I, lin	e 2; Part III, column	(b); and any other ac	Iditional information.			
PART I, LINE 2:							
GRANTS AND DESIGNATIONS TOTALING \$3,690,308 WERE D	ISBURSED TO 5	01C3					
AGENCIES IN THE UNITED STATES.							
UNITED WAY AWARDS COMMUNITY IMPACT GRANTS TO ELIGIBLE NONPROFIT PARTNERS OR							
MUNICIPAL DEPARTMENTS THAT ADDRESS COMMUNITY NEEDS FOCUSED ON THE AREAS OF							
EDUCATION, ECONOMIC MOBILITY, AND HEALTH. ALL GRANT PROPOSALS GO THROUGH A							
REVIEW PROCESS AND ALL GRANT AWARDS ARE APPROVED BY THE BOARD OF DIRECTORS.							
GRANTEES ARE REQUIRED TO SUBMIT A FINAL REPORT TO UNITED WAY THAT SHOW							
OUTCOMES ACHIEVED AND VERIFY THAT ALL FUNDS HAVE BEEN USED FOR THE INTENDED							
- · · · · · · · · · · · · · · · · · · ·							

Schedule I (Form 990)

SCHEDULE J (Form 990)

Department of the Treasury

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Internal Revenue Service Name of the organization

UNITED WAY INC

UNITED WAY OF CENT & NE CONNECTICUT

Employer identification number 06-0646653

Pa	art I Questions Regarding Compensation				
			Yes	No	
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,				
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.				
	First-class or charter travel Housing allowance or residence for personal use				
	Travel for companions Payments for business use of personal residence				
	Tax indemnification and gross-up payments Health or social club dues or initiation fees				
	Discretionary spending account Personal services (such as maid, chauffeur, chef)				
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or				
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b			
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,				
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2			
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's				
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to				
	establish compensation of the CEO/Executive Director, but explain in Part III.				
	X Compensation committee				
	Independent compensation consultant X Compensation survey or study				
	Form 990 of other organizations X Approval by the board or compensation committee				
				l	
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing				
	organization or a related organization:				
а	Receive a severance payment or change-of-control payment?	4a		Х	
b	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b		Х	
С	Participate in or receive payment from an equity-based compensation arrangement?	4c		Х	
If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.					
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.				
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation				
	contingent on the revenues of:				
	The organization?	5a		X	
b	Any related organization?	5b		Х	
	If "Yes" on line 5a or 5b, describe in Part III.			l	
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation				
	contingent on the net earnings of:			77	
	The organization?	6a		X	
b	Any related organization?	6b		Х	
_	If "Yes" on line 6a or 6b, describe in Part III.				
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments			v	
	not described on lines 5 and 6? If "Yes," describe in Part III	7		X	
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the				
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		Х	
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in				
	Regulations section 53.4958-6(c)?	9		i	

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2023

06-0646653

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W	/-2 and/or 1099-MIS0 compensation	C and/or 1099-NEC	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B) reported as deferred on prior Form 990
(A) Name and Title		(i) Base compensation (ii) Bonus & incentive compensation		(iii) Other reportable compensation	compensation			
(1) ERIC HARRISON	(i)	203,037.	0.	0.	4,250.	30,861.	238,148.	0.
PRESIDENT AND CEO	(ii)	0.	0.	0.	0.	0.	0,	0.
(2) JENNIFER GIFFORD	(i)	143,737.	0.	0.	3,900.	32,967.	180,604.	0.
SR VP OF IMPACT & ENG	(ii)	0.	0.	0.	0.	0.	0.	0.
(3) MAURA COOK	(i)	142,054.	0.	0.	7,952.	11,607.	161,613.	0.
SR VP OF MKTG & DEV	(ii)	0.	0.	0.	0.	0.	0,	0.
(4) JENNIFER BENGTSON	(i)	156,186.	0.	0.	244.	748.	157,178.	0.
CHIEF FINANCIAL OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
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	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

Page 2

Page 3

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SCHEDULE O (Form 990)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047 Inspection

Department of the Treasury Internal Revenue Service Name of the organization

UNITED WAY INC

Employer identification number

UNITED WAY OF CENT & NE CONNECTICUT	06-0646653
FORM 990, ITEM C, DOING BUSINESS AS:	
UNITED WAY OF CENTRAL AND NORTHEASTERN	
CONNECTICUT	
FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:	
HTTPS://ALICE.CTUNITEDWAY.ORG/	
IIII D. / / MBIOD. GTONI I EDWAY . ONG/	
IN RESPONSE TO THE 13 PERCENT RISE IN PEOPLE IN OUR REGION EXPERIENCING	
HOMELESSNESS, UNITED WAY IS MOBILIZING PEOPLE AND RESOURCES THROUGH	
OURRAPID RESPONSE FUND. OUR GOAL IS TO KEEP PEOPLE SECURE OR TO	
STABILIZE HOUSING.	
FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS:	
LITERACY SKILLS AND HELPS THEM ACHIEVE DEVELOPMENTAL AND ACADEMIC	
MILESTONES.	
WE INVEST IN PROGRAMS AND INITIATIVES THAT IDENTIFY AND ADDRESS	
DEVELOPMENTAL CHALLENGES AND CONNECT CHILDREN AND YOUTH WITH	
OPPORTUNITIES TO GAIN ACADEMIC SKILLS. WE ARE ALSO WORKING TO SUPPORT	
COMMUNITY-WIDE SYSTEMS FOR ACADEMIC DEVELOPMENT.	
UNITED WE READ	
WE KNOW THAT READING IS AN ESSENTIAL TOOL FOR SUCCESS IN SCHOOL, WORK,	
AND LIFE. RESEARCH TELLS US THAT READING PROFICIENTLY BY THE START OF	
FOURTH GRADE IS AN IMPORTANT PREDICTOR OF HIGH SCHOOL GRADUATION AND	
CAREER SUCCESS. YET ONLY 40 PERCENT OF FOURTH GRADERS IN CONNECTICUT	
ARE MEETING THIS CRUCIAL MILESTONE. MOREOVER, STRUGGLING READERS ARE	
For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. LHA 332211 11-14-23	Schedule O (Form 990) 2023

<u>Schedule O (Form 990) 2023</u> Page **2**

UNITED WAY INC **Employer identification number** Name of the organization UNITED WAY OF CENT & NE CONNECTICUT 06 - 0646653DISPROPORTIONATELY BLACK OR HISPANIC AND/OR FROM LOW-INCOME HOUSEHOLDS AND SCORE ON AVERAGE THIRTY-FIVE POINTS BELOW WHITE OR HIGHER-INCOME PEERS ON STANDARDIZED READING TESTS THE LARGEST GAP IN THE NATION. DOLLY PARTON'S IMAGINATION LIBRARY DOLLY PARTON'S IMAGINATION LIBRARY IS A FREE SUBSCRIPTION PROGRAM THAT PROVIDES ONE BOOK PER MONTH TO HARTFORD CHILDREN FROM BIRTH TO AGE FIVE. THE BOOKS ARE DELIVERED DIRECTLY TO A CHILD'S HOME TO HELP BUILD THEIR HOME LIBRARIES. SINCE AUGUST 2020, THE PROGRAM HAS ENROLLED OVER 6,295 HARTFORD CHILDREN WHO HAVE COLLECTIVELY RECEIVED OVER 50,000 BOOKS. UNITED WAY READERS UNITED WAY READERS MATCHES A CARING VOLUNTEER WITH A STUDENT WHO IS BEHIND IN READING. WE UNDERSTAND THE IMPORTANCE OF INVESTING IN A STUDENT'S FUTURE; AS THE RELATIONSHIP DEVELOPS, WE SEE VOLUNTEERS STARTING TO READ MORE BOOKS CONNECTED TO THE INTERESTS OF STUDENTS AND STUDENTS COME TO SEE THAT READING IS A BIG PART OF ACCOMPLISHING THEIR HOPES AND DREAMS. READING ON GRADE-LEVEL IS A KEY INDICATOR FOR GRADUATING HIGH SCHOOL ON TIME PREPARED FOR COLLEGE OR CAREER. COMMUNITY INVESTMENT & BASIC NEEDS THE UNITED WAY INVESTS IN BASIC NEED PROGRAMS AND INITIATIVES TO LINK COMMUNITY MEMBERS TO IMMEDIATE EMERGENCY SERVICES SUCH AS FOOD SHELTER, DISASTER RELIEF AND SERVICES FOR SURVIVORS OF DOMESTIC VIOLENCE OR SEXUAL ASSAULT. 2-1-1 PROVIDES A ONE-STOP CONNECTION FOR EMERGENCY SERVICES AND SUPPORTS. 2-1-1 IS THERE 24 HOURS A DAY, 7 DAYS

A WEEK AND 365 DAYS A YEAR TO HELP PEOPLE FIND WHAT THEY NEED

Schedule O (Form 990) 2023 Page 2

UNITED WAY INC **Employer identification number** Name of the organization UNITED WAY OF CENT & NE CONNECTICUT 06 - 0646653(HTTPS://WWW.211CT.ORG/). EACH YEAR, THE UNITED WAY INVESTS MILLIONS OF DOLLARS TO ENSURE THAT PEOPLE IN CENTRAL AND NORTHEASTERN CONNECTICUT ACHIEVE FINANCIAL SECURITY AND SECURE BASIC NEEDS WHEN TIMES ARE TOUGH. THIS INVESTMENT SUPPORTS = 55 COMMUNITY PROGRAMS AT 38 NONPROFIT PARTNER AGENCIES ACROSS THE REGION. UNITED WAY IS DESIGNED TO BE NIMBLE SO WE CAN QUICKLY RESPOND TO COMMUNITY HARDSHIPS. LIFE EXPECTANCY IN 2017, WITH SEED FUNDING FROM TRINITY HEALTH OF NEW ENGLAND/SAINT FRANCIS HOSPITAL, THE NORTH HARTFORD TRIPLE AIM COLLABORATIVE (NHTAC) WAS LAUNCHED TO IMPROVE POPULATION HEALTH IN HARTFORD WITH A SPECIFIC FOCUS ON THE NORTH HARTFORD PROMISE ZONE. THE NHTAC BRINGS TOGETHER RESIDENTS AND PARTNERS FROM PHILANTHROPY, NONPROFIT, HEALTHCARE, AND GOVERNMENT SECTORS TO IMPROVE HEALTH USING A POLICY, SYSTEM, AND ENVIRONMENTAL APPROACH. THE NHTAC ALSO SERVES AS THE HEALTH AND WELLNESS WORKGROUP FOR THE NORTH HARTFORD PROMISE ZONE, THE LOCAL PREVENTION COUNCIL FOR THE CITY OF HARTFORD, THE REACH COLLABORATIVE FOR THE CITY OF HARTFORD AND THE HEALTH ENHANCEMENT COMMUNITY FOR THE CITY OF HARTFORD. THE NHTAC'S HEALTH IMPROVEMENT PORTFOLIO BRINGS PARTNERS TOGETHER TO WORK IN NEW AND DIVERSE WAYS TO IMPROVE THE HEALTH AND WELLBEING OF FAMILIES. EXAMPLES INCLUDE HELPING TO BRING A GROCERY STORE TO THE NORTH END OF HARTFORD, WORKING WITH STATEWIDE COMMUNITY HEALTH COLLABORATIVES TO DEVELOP POLICY RECOMMENDATIONS ON HOW TO BETTER ACCESS AND UTILIZE CLINICAL AND SOCIAL CARE DATA FOR MULTI-SECTOR

Schedule O (Form 990) 2023

HEALTH IMPROVEMENT INITIATIVES, AND SUPPORTING INNOVATIVE EDUCATION AND

Schedule O (Form 990) 2023 Page 2 UNITED WAY INC **Employer identification number** Name of the organization UNITED WAY OF CENT & NE CONNECTICUT 06 - 0646653OUTREACH EFFORTS AROUND VACCINES INCLUDING THE COVID 19 VACCINE. VISION: AN EMPOWERED, EQUITABLE AND HEALTHY HARTFORD WHERE EVERYONE THRIVES. MISSION: TO CULTIVATE A HEALTHY HARTFORD BY ADVANCING RACIAL JUSTICE EQUITABLE SYSTEMS, AND COMMUNITY CAPACITY. WAGES OUR UNITED WAY WORKS DILIGENTLY TO CLOSE GAPS BETWEEN WAGES AND THE BASIC COST OF LIVING AND HELPS PEOPLE ACHIEVE FINANCIAL SECURITY. WE INVEST IN INTEGRATED PROGRAMS AND INITIATIVES THAT PROVIDE EMPLOYMENT SERVICES, FINANCIAL COACHING AND CONNECTION TO INCOME SUPPORT WHICH HELP FAMILIES ON THEIR PATH TO FINANCIAL SECURITY. WE ALSO CONVENE MULTI-SECTOR PARTNERSHIPS FOCUSED ON BETTER CONNECTING SYSTEMS TO

HARTFORD WORKING CITIES

HARTFORD WORKING CITIES AIMS TO CREATE PATHWAYS AND OPPORTUNITIES THAT

ADVANCE EMPLOYMENT OPPORTUNITIES FOR INDIVIDUALS IN OUR REGION.

HELP YOUNG ADULTS EXPERIENCE ECONOMIC MOBILITY BY GAINING QUALITY AND

STABLE EMPLOYMENT. WE COLLABORATE WITH QUALITY PROGRAMS AND RESOURCES

THAT HELP YOUTH AND YOUNG ADULTS BECOME WELL-ROUNDED WORKERS AND

LEADERS. HARTFORD WORKING CITIES WORKS TO REDUCE UNEMPLOYMENT AMONG

16-29-YEAR-OLD HARTFORD RESIDENTS IN EIGHT NEIGHBORHOODS (ASYLUM HILL,

BARRY SQUARE, CLAY ARSENAL, FROG HOLLOW, NORTHEAST, SOUTH GREEN, AND

UPPER ALBANY). OUR EFFORTS IN THESE NEIGHBORHOODS ARE PURSUED IN

COLLABORATION WITH PLACE-BASED ORGANIZATIONS, INITIATIVES, AND

COMMUNITY GROUPS

NO-COST TAX PREPARATION

 Schedule O (Form 990) 2023
 Page 2

UNITED WAY INC **Employer identification number** Name of the organization UNITED WAY OF CENT & NE CONNECTICUT 06 - 0646653COMMUNITY PARTICIPANTS HELP FROM AN IRS-CERTIFIED VOLUNTEER IF YOUR HOUSEHOLD INCOME IS UP TO \$60,000. VOLUNTEER INCOME TAX ASSISTANCE (VITA) IS A PARTNERSHIP WITH UNITED WAY, THE IRS, THE VILLAGE FOR FAMILIES & CHILDREN, INC. AND HUMAN RESOURCES AGENCY OF NEW BRITAIN, INC. WHICH PROVIDES TAX PREPARATION SERVICES AT NO COST TO ELIGIBLE FAMILIES AT COMMUNITY LOCATIONS THROUGHOUT OUR REGION. IN ADDITION, ONLINE FILING IS ALSO AVAILABLE AT MYFREETAXES.COM. ALICE FAMILIES HAVE HOUSEHOLD INCOMES BELOW A BASIC COST-OF-LIVING THRESHOLD. THE CONNECTICUT UNITED WAYS REPORT IS A STUDY OF FINANCIAL HARDSHIPS IN OUR STATE. ALICE MAY DESCRIBE YOUR FAMILY. FRIENDS NEIGHBORS, AND COLLEAGUES, AND REPRESENTS EVERY RACE, ETHNICITY, AND GENDER. PEOPLE LIVING BELOW THE ALICE THRESHOLD LIVE IN EVERY AREA OF OUR STATE. THE 2024 CONNECTICUT UNITED WAYS ALICE* REPORT REVEALED THAT 38% OF HOUSEHOLDS IN OUR STATE HAVE INCOME WHICH FALLS BELOW WHAT IS NEEDED TO PAY FOR NECESSITIES SUCH AS HOUSING, FOOD, CHILDCARE, HEALTH CARE, TECHNOLOGY, AND TRANSPORTATION. WE RAISE AWARENESS ABOUT ALICE AND THE NEED TO HELP ALICE BECOME AND STAY FINANCIALLY SECURE. WE INVEST IN PROGRAMS AND INITIATIVES THAT HELP STABILIZE ALICE FAMILIES NOW AND IN THE FUTURE. THIS INCLUDES CHILDCARE AND EARLY-LEARNING. FINANCIAL SECURITY, AND BASIC NEEDS PROGRAMS. WORKFORCE SOLUTIONS COLLABORATIVE OF METRO HARTFORD THIS IS A FUNDERS COLLABORATIVE OF PRIVATE FOUNDATION THAT AIMS TO PROMOTE REGIONAL SECTOR PARTNERSHIPS OF EMPLOYERS BY SUPPORTING THEIR NEEDS OF FINDING AND RETAINING REGIONAL SECTOR PARTNERSHIPS OF EMPLOYERS BY SUPPORTING THEIR NEEDS OF FINDING AND RETAINING TALENT WHILE CREATING OPPORTUNITIES FOR JOB SEEKERS TO ENTER REWARDING AND

<u>Schedule O (Form 990) 2023</u> Page **2**

Name of the organization UNITED WAY INC **Employer identification number** UNITED WAY OF CENT & NE CONNECTICUT 06-0646653 MEANINGFUL EMPLOYMENT AND ACCOMPLISHING THEIR GOALS. WE ARE MOTIVATED TO HELP RESIDENTS IN OUR COMMUNITIES RISE ABOVE POVERTY TO ACHIEVE A HIGHER STANDARD OF LIVING. FORM 990, PART VI, SECTION A, LINE 6: BY LAWS ARTICLE VI "MEMBERS" 1. - THE CORPORATION SHALL HAVE ONE CLASS OF MEMBERS CONSISTING OF EACH INDIVIDUAL AND CORPORATE CONTRIBUTOR TO THE UNITED WAY'S ANNUAL CAMPAIGN IN THE PRECEDING CALENDAR YEAR. FORM 990, PART VI, SECTION A, LINE 7A: BY LAWS, ARTICLE VI "MEMBERS" 2. - AN ANNUAL MEETING OF THE MEMBERS OF THE UNITED WAY SHALL BE HELD EACH YEAR ON SUCH DATE AND AT SUCH TIME AND PLACE AS THE BOARD CHAIR SHALL FIX, FOR THE PURPOSE OF ELECTING DIRECTORS AND OTHER BUSINESS AS MAY PROPERLY COME BEFORE THE MEETING. FORM 990, PART VI, SECTION B, LINE 11B: UWCNCTS AUDIT COMMITTEE REVIEWS AND RECOMMENDS THE 990 TO BE APPROVED BY THE BOARD OF DIRECTORS. THE 990 IS THEN PROVIDED TO EACH BOARD MEMBER SEVERAL DAYS PRIOR TO THE BOARD MEETING AT WHICH TIME IT IS PRESENTED FOR ACCEPTANCE BY THE FULL BOARD. THE AUDIT COMMITTEE IS RESPONSIBLE FOR THE OVERSIGHT OF THE ANNUAL AUDIT PROCESS AS WELL AS THE SELECTION OF AN INDEPENDENT ACCOUNTANT/FIRM. EVERY MEMBER OF THE BOARD IS REQUIRED TO COMPLETE A CONFLICT-OF-INTEREST STATEMENT ANNUALLY. THESE STATEMENTS ARE REVIEWED BY THE AUDIT COMMITTEE CHAIR. FURTHERMORE, CONFLICT-OF-INTEREST STATEMENTS ARE COMPLETED BY ALL STAFF AND REVIEWED BY THE HR DIRECTOR AND/OR PRESIDENT AND CHIEF EXECUTIVE

Schedule O (Form 990) 2023 Page 2

Name of the organization UNITED WAY INC **Employer identification number** UNITED WAY OF CENT & NE CONNECTICUT 06 - 0646653OFFICER. FORM 990, PART VI, SECTION B, LINE 12C: ANNUALLY EACH MEMBER OF THE BOARD IS REQUIRED TO COMPLETE A CONFLICT OF INTEREST STATEMENT. EACH BOARD MEMBER STATEMENT IS REVIEWED BY THE AUDIT COMMITTEE CHAIR. CONFLICT OF INTEREST STATEMENTS ARE COMPLETED BY ALL STAFF AND REVIEWED BY THE PRESIDENT & CEO. FORM 990, PART VI, SECTION B, LINE 15: SENIOR EXECUTIVE COMPENSATION POLICY: THE BENEFITS AND COMPENSATION COMMITTEE IS COMPRISED OF (1) A COMMITTEE CHAIR; (2) A MEMBER OF THE BOARD; AND (3) A MEMBER OF THE COMMUNITY AND/OR STAFF, EXCLUDING THE PRESIDENT AND CHIEF EXECUTIVE OFFICER, WHO POSSESSES EXPERIENCE AND EXPERTISE IN HUMAN RESOURCES AND BENEFITS. THE COMMITTEE WILL PARTICIPATE ON THE REVIEW OF THE SENIOR EXECUTIVE COMPENSATION ANNUALLY, DEFINED AS ANY POSITION VICE PRESIDENT AND ABOVE, AND DOCUMENT VIA MINUTES AND VOTE ON THEIR REVIEW OF THE OVERSIGHT OF THE COMPENSATION PROCESS AND RELATED DATA. THE COMMITTEE WILL DEVELOP A REPORT, ANNUALLY, THAT WILL INCLUDE MEETING MINUTES AND SUPPORTING MATERIALS THAT WILL DOCUMENT THE COMPENSATION DECISIONS TO BE APPROVED BY THE EXECUTIVE COMMITTEE OF THE BOARD. THE REPORT WILL INCLUDE COMPARABLE MARKET DATA, FINANCIAL CIRCUMSTANCES OF THE ORGANIZATION, AND PERFORMANCE. NO SENIOR EXECUTIVE MAY PARTICIPATE IN THE DELIBERATION OR RECOMMENDATION PROCESS. IN ORDER TO REMAIN COMPETITIVE FOR STAFFING PURPOSES, IT IS OUR GOAL TO COMPARE POSITIONS TO THE MIDPOINT AND ABOVE AS REFLECTED BY THE

MARKETPLACE. THE MID-POINT RANGE IS UTILIZED AS A GUIDELINE, NOT AN EXACT

MEASURE, AND CONSIDERATION IS ALSO GIVEN TO PERFORMANCE, ACCOMPLISHMENTS,

Schedule O (Form 990) 2023

<u>Schedule O (Form 990) 2023</u> Page **2**

UNITED WAY INC **Employer identification number** Name of the organization UNITED WAY OF CENT & NE CONNECTICUT 06 - 0646653EXPERIENCE, ETC. THE MARKET IS DEFINED AS A COMPARABLY SIXED CHARITABLE ORGANIZATION, WITH SIMILAR MISSION, LOCATED IN THE NORTHEAST REGIO OF THE UNITED STATES. UWCNCT INTERMITTENTLY PROCURES COMPENSATION SURVEYS TO PROVIDE ADDITIONAL SUPPORTING DATA AND TRENDS, TO ENSURE WE REMAIN COMPETITIVE IN THE MARKETPLACE AND ARE ABLE TO RETAIN KEY TALENT. MERIT BASED COMPENSATION EMPLOYEE PERFORMANCE WILL BE REVIEWED ANNUALLY, PRIOR TO JULY 1ST, WHICH IS THE START OF A NEW FISCAL YEAR. UWCNCT WILL RECOGNIZE PERFORMANCE WITH INCREASES TO BASE SALARY FOR EMPLOYEES. SALARY INCREASES ARE NOT AUTOMATIC EACH YEAR BUT ARE BASED ON PERFORMANCE; FINANCIAL CIRCUMSTANCES OF THE ORGANIZATION; AND ARE AT THE DISCRETION OF MANAGEMENT AND THE BOARD. SALARY RANGES FOR ESTABLISHED POSITIONS ARE REVIEWED PERIODICALLY TO REFLECT MARKET AND INDUSTRY TRENDS. PRESIDENT AND CHIEF EXECUTIVE OFFICER EXPENSE REPORT REVIEW PROCESS: A STAFF PERSON IS DESIGNATED THE RESPONSIBILITY FOR GATHERING AND COMPILING MONTHLY EXPENSE REPORTS FOR THE PRESIDENT AND CHIEF EXECUTIVE OFFICER. THESE ARE THEN PROVIDED TO THE BOAD CHAIR FOR REVIEW AND APPROVAL. FORM 990, PART VI, SECTION C, LINE 19: THE ORGANIZATION USES GUIDESTAR.ORG AND THEIR OWN WEBSITE TO MAKE THE GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC. FORM 990, PART IX, LINE 11G, OTHER FEES: OTHER PROFESSIONAL FEES: PROGRAM SERVICE EXPENSES 1,667,450. MANAGEMENT AND GENERAL EXPENSES 140,076.

Schedule O (Form 990) 2023		Page 2
Name of the organization UNITED WAY INC UNITED WAY OF CENT & NE CONNECTICUT		Employer identification number 06-0646653
FUNDRAISING EXPENSES	161,545.	
TOTAL EXPENSES	1,969,071.	
TOTAL OTHER FEES ON FORM 990, PART IX, LINE 11G, COL A	1,969,071.	
FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:		
PENSION RELATED CHANGES	652,423.	
FORM 990 PART XII LINE 2C		
THE ORGANIZATION HAS A COMMITTEE RESPONSIBLE FOR THE OVERSIGHT C	OF THE	
AUDIT AS WELL AS THE SELECTION OF THE INDEPENDENT ACCOUNTANT.		